

Children Can't Wait

International Save the Children Alliance
Annual Review 2008



Save the Children

“The world's children stand in urgent need of better protection, because it is they who today pay the heaviest price for our shortsighted economic policies, our political blunders, our wars”

Eglantyne Jebb

Save the Children founder, December 1928

About Save the Children

Save the Children is a worldwide movement for children that began in 1919. Today, the International Save the Children Alliance is made up of 27 national organisations with a global staff of more than 14,000, working together in more than 120 countries

Our Vision

Save the Children works for:

- A world which respects and values each child
- A world which listens to children and learns
- A world where all children have hope and opportunity

Our Mission

Save the Children fights for children's rights. We deliver immediate and lasting improvements to children's lives worldwide

Contents

1 Introduction	2 Positive Change for Children
4 Access to Quality Education	8 Saving Lives in Emergencies
12 Promoting Health	16 Where We Work
18 Reducing Child Hunger	22 Protecting Children
26 Corporate Partnerships	30 Funding and Governance
32 Contact Us	

This review is dedicated to our staff



Left Charlotte Petri Gornitzka visits a school in Khulna division, Bangladesh
Save the Children

Right Peter Woicke meets children at a kindergarten supported by Save the Children in Amman, Jordan. The kindergarten runs classes for both Jordanian and displaced Iraqi children
Zohrab / Save the Children

Front cover A young girl near Goma in the Democratic Republic of Congo, who has no home and little to protect her. In late 2008, like thousands of others, her family was forced to move by armed conflict
Kate Holt / Save the Children

Back cover Children in Nyaminyami district, Zimbabwe queue for their meal at a pre-school supported by Save the Children. Before we began providing students with a daily meal, there were only 5 children in the school. Now the school has 96 students
Save the Children

Introduction

Over the past 90 years, Save the Children has given hope to millions of children around the world and made a positive difference in their lives. However, far too many children still face disease, conflict, abuse, poverty and natural disasters. Save the Children is committed to giving these children the resources and support they need to live fulfilling lives – now and in the future. We are also a strong and powerful voice that demands change for children.

I am proud of Save the Children's achievements over the decades, and of the progress we made during 2008. This was an exciting year. We welcomed our newest member organisation, Save the Children India, to our global movement for children, and we continued to increase our impact.

During 2008, we made significant progress in providing education for those children hardest to reach. We improved newborn and child health and our readiness and response to emergency situations. Save the Children has also focused on protecting vulnerable children in many different circumstances. We are more prepared than ever for the challenges ahead, and are optimistic about our ability to serve the world's children.

On a more personal note, I want to thank all our staff, volunteers and supporters for their commitment and hard work. Many Save the Children staff work in difficult and often dangerous circumstances to make a difference for children and their families. Most recently, the Sudanese government forced us to suspend operations in many areas of Sudan, though we continue to support the people of that country in any way we can.

We carry on our vital work around the world, while continuing to keep our staff as safe as possible, because children can't wait.

Charlotte Petri Gornitzka

Secretary General, International Save the Children Alliance

Save the Children is an ambitious and growing organisation that is evolving to meet changing needs. Our track record since 1919 speaks for itself. At the same time, we are not complacent about the challenges faced by children today and know that we still have much to do.

Our global priorities are ambitious and far-reaching: to protect children from physical or psychological harm; to minimise the negative impact of natural disasters and armed conflict on children; to secure quality education for children, particularly those who are marginalised because of gender, race or turmoil in their community; to improve healthcare and nutrition to reduce the shocking level of deaths among young children; and to reduce childhood poverty by securing sustainable livelihoods for poor families.

Despite our many successes, we face huge challenges ahead. The increased frequency and severity of natural disasters and a global shortage of food to feed an expanding population will make it difficult for us to achieve our objectives. The economic recession will put additional pressure on organisations depending on the goodwill of donors. More significantly, these factors will have a negative impact on many millions of children.

During 2008 we made preparations for a bold, long-term strategy that will govern our work until 2015. This has entailed a lot of searching, hard questions and even harder decisions. We are already leading significant change in our organisation as we streamline our operations in some countries, consolidate our presence in others and invest additional resources in strategic partnerships. It is a tribute to our staff and supporters that we have continued to improve our impact during this period of transition. Now, more than ever, we will put our expertise into practice and work with our humanitarian and corporate partners to achieve positive change for children.

Peter Woicke

Chair, International Save the Children Alliance

Right A Save the Children programme in Mexico City, Mexico teaches children from abusive homes alternatives to violent behaviour

Sarah Tyler / Save the Children

Opposite, left Children in Malawi dancing at an early childhood development programme supported by Save the Children

Michael Bisceglie / Save the Children

Opposite, right Early Childhood Coordinator LaShun Brumfield reads to 4-year-olds in our Raising a Reader programme in Mississippi, USA
Save the Children



Positive Change for Children

Save the Children's activities around the world are extremely varied, but several key principles underpin all of our work

Putting children first

Throughout our 90-year history, Save the Children has played a pioneering role in recognising children's rights. We were the first organisation to press for worldwide safeguards for children: our founders developed 'The Declaration of Geneva', the precursor to the United Nations Convention on the Rights of the Child (CRC), which has been adopted by 193 states.

For the past 20 years, the CRC has formed the basis of our work. We endeavour to ensure that children around the world enjoy the rights outlined in the convention, including the right to life, healthcare, education, freedom from violence, neglect, exploitation and abuse, the right to self-expression and the right to rest and leisure. Securing a brighter future for children often involves working with families and communities as well as children themselves, but children are our main focus.

We aim to protect children's rights through international advocacy to promote solutions and secure funding for humanitarian work, and by lobbying national governments to change laws, policies and practices or improve compliance. Save the Children coordinates the Child Rights Action Group,

a network of nongovernmental organisations contributing to the EU Strategy on the Rights of the Child. In addition, we are calling on the UN Human Rights Council to focus more of its work and attention on children.

We also operate community-based programmes to deliver long-lasting improvements for children. At the 2008 UN Youth Assembly, delegates learned about our innovative health programmes in Darfur and the positive impact of our education programmes in Jordan.

We aim to listen to children and include them in our work, with increasing success. In 2008, we consulted 4,000 children while helping to rewrite Ecuador's constitution, so that it reflected the CRC. We also made sure that a child-friendly version was produced to help children understand their rights. In Nicaragua, we support the NACER Network, which enables 200 children and adolescents to voice their opinions and promote their rights, notably through the award-winning *Abre tus Ojos* (Open Your Eyes) weekly television programme produced by the youngsters.

"In the midst of conflict, education can be both life-sustaining and life-saving. It is the basic right of every girl and every boy, vital for their enjoyment of all other human rights and critical to the future of any society"

Vernor Muñoz

UN Special Rapporteur on the Right to Education



Maximising impact

To achieve the most for children and make the best use of resources, Save the Children organisations **work together** as a global force for change. For example, 17 of our member organisations collaborated in responding to Cyclone Nargis in Myanmar (Burma) in 2008. We are unifying our work practices in countries where multiple Save the Children organisations operate, and are strengthening our capacity in key countries where we are currently under-represented.

We also extend our reach by **sharing expertise** and collaborating with other organisations with similar aims. Save the Children has a role in numerous coalitions. For example, Save the Children and UNICEF jointly lead the Global Education Cluster to ensure that children's education continues in emergency situations around the world, including both natural disasters and armed conflict.

Save the Children works to **make children's voices heard** at the highest national and international levels. In 2008, our presence at a UN high-level event and a meeting of the Clinton Global Initiative helped leverage US\$16 billion in

combined funding. This will be used to help reach the Millennium Development Goals that seek to improve children's access to healthcare and education and reduce extreme poverty by 2015.

Our work aims to secure **lasting improvements** for children rather than temporary fixes. Many of our programmes focus on increasing the ability of communities and families to care for their children more effectively. Through a small grants scheme in Niger, for example, families are able to generate steady incomes and feed their children better. Schemes like this have more far-reaching benefits than mere handouts.

Importantly, Save the Children recognises that **we are accountable** to the children and families we serve, as well as to our staff, partner organisations and funders. We are undertaking an in-depth assessment of the effectiveness of our Rewrite the Future education programmes in four countries; the findings will be used to tailor future programmes. In countries such as the Democratic Republic of Congo, we monitor child protection committees to ensure that they are led by the local community, and are sustainable.

Overall, **we aim to be open** about the challenges we face and any shortcomings in our efforts. To this end, we are a signatory to the International Non-Governmental Organisations Accountability Charter, which commits us to transparency and good governance. Recognising our commitment to good practice, the Dalberg Business Guide 2007–08 rated us in the top 100 non-profit organisations on the basis of accountability, communication and delivery.

Opposite Girls attend lessons in a school for working children in Fayzabad, north eastern Afghanistan

Mats Lignell / Save the Children

Overleaf Tamba, 12, and Makula, 13, attend a school in Pendembu, Sierra Leone, where Save the Children has supported teacher training

Louise Dyring / Save the Children

Access to Quality Education

Education has many benefits: it can improve health, wealth and self-esteem, it protects children and helps to build peace. Yet 75 million children are missing out on the benefits a quality education can bring

E DUCATION IS A cornerstone of Save the Children's work, and our programmes in this area benefit many millions of children globally. In addition, we lobby internationally to ensure that no child is denied the opportunity to learn. We have adopted several approaches to widen access to education, including developing inclusive curricula and teacher training. Worldwide, we trained more than 30,000 teachers in 2008 in places as diverse as Papua New Guinea and Tibet. We also facilitate community involvement in education and in helping to repair or build schools.

Our education programmes focus on those who are hardest to reach – children who find it difficult to get a good quality education because of armed conflict or natural disasters, because of their ethnicity, extreme poverty or because they are girls. In Chui, Kyrgyzstan, we helped bring refugee children into the educational mainstream and encouraged community discussions to tackle prejudice. We set up inclusive education coalitions in three South East European countries, and persuaded local

authorities in Kosovo to fund inter-ethnic kindergartens.

But getting a quality education means more than attending school. Save the Children promotes relevant education that actively involves and engages children – the most effective way to learn. In Bangladesh, our Khamatayan Empowerment Education Project promotes the participation of all children in the classroom.

Obtaining a quality education is a fundamental right for all children, but in times of turmoil children may miss months or even years of schooling as buildings are destroyed, teachers or pupils are forced to move, and funding for education is diverted elsewhere. Over half the children out of school live in areas affected by conflict. Every year, another 750,000 children have their education disrupted by humanitarian disasters.

Schooling can provide children with a safe environment, a sense of normality and hope. Save the Children works to ensure that children's education continues even in emergencies. With our encouragement, education in emergencies has become a priority issue in the international arena.

In 2008, Vernor Muñoz, the UN Special Rapporteur on the Right to Education, released a report focusing on education in emergencies. In September, Save the Children's advocacy contributed to the decision by the UN Committee on the Rights of the Child to hold its Day of General Discussion on education in emergencies, which resulted in a number of important recommendations. At the event, Save the Children was commended for its work in this area. Save the Children and UNICEF jointly lead the Global Education Cluster, a humanitarian network to promote education in emergency situations.



Rewrite the Future

Since 2005, Save the Children's global Rewrite the Future campaign has worked to give children affected by conflict a good education. We have improved the quality of education for over 10 million children. We have also helped more than 1 million children enrol in school, and will continue working to reach our goal of getting 3 million children into the classroom.

Our supporters – governments, organisations and individuals – have helped make this possible by contributing over US\$340 million to this initiative. For example, we secured funding for a US\$11 million project in Colombia.

Save the Children also lobbies internationally and has secured high-profile recognition of the importance of education for children affected by armed conflict – from the G8 to the UN Security Council. This is paying dividends: in 2008, governments in Colombia, Denmark, Liberia, Uganda and the USA made significant policy or funding changes to support education in conflict-affected states.

In 2008 we focused on the need for peace agreements to give due consideration to the importance of education. Education helps fight prejudice and reduce poverty – two significant triggers of armed conflict. We launched a global debate on education and peace, which has engaged communities from around the world. We convinced 31 Nobel Peace Prize Laureates to release a joint statement, demanding education that promotes peace for all children.

Save the Children continues to help children affected by conflict get a better education. In the Aceh region of Indonesia, we built 17 new schools in 2008, benefiting nearly 5,000 students. In Côte d'Ivoire, we provided school kits for 13,400 children and worked with the Ministry of Education to train community members to help run local schools. In Afghanistan, we are training secondary school teachers in 15 provinces as part of a World Bank-funded consortium.

To measure and improve our effectiveness, we are evaluating Rewrite the Future interventions in Afghanistan, Angola, Nepal and Southern Sudan. Initial results include findings that increased parental, community and child involvement in education has improved learning outcomes. We will use these evaluations to improve the impact of our work.

We are proud of our achievements for children affected by conflict, but much more needs to be done to secure good quality education for all, and to give every child the opportunity to attend school.



Alexandra, 10, Cartagena, Colombia

Alexandra lives in the disadvantaged neighbourhood of El Pozon with her four younger siblings, her mother and her mother's boyfriend. Her father is dead and her older brother has run away from home.

Alexandra takes part in our Choices for Life non-formal education project to help families displaced by conflict or economic necessity. The project is supported by the European Community Humanitarian Aid department (ECHO) and has helped more than 1,800 children and 350 parents.

"We do arts and crafts and we learn about our rights and our responsibilities. I've been in the project for almost a year. I'm in the sixth grade. I almost failed last year, but thanks to the project I was able to catch up. I like the teachers in the project. They have a lot of patience. I have two favourite subjects in school, English and mathematics. I tell my mum that I want to be a systems engineer when I grow up."

Dan Alder / Save the Children

The Difference for Children

In post-earthquake China, we distributed educational supplies to more than 64,000 students and 2,000 teachers in schools and kindergartens

In Sri Lanka, we helped the Ministry of Education to develop a curriculum to teach 350,000 children vital life skills

In Indonesia, we broadcast a talk show on 32 radio stations in which students, teachers and local officials discussed educational challenges

In Armenia, we printed and distributed 10,000 teachers' manuals and 25,000 story books to every school in the country

In Côte d'Ivoire, Haiti, Liberia, Nepal and Sri Lanka, we reopened a total of 778 schools damaged by conflict



Opposite Young boys stand in front of a bamboo hut ruined by Cyclone Nargis in Yangon, Myanmar

Christian Holst / Save the Children

Overleaf, left Children bear the brunt of any conflict, and the conflict in Jebalia, north of Gaza, is certainly no different

Jon Bugge / Save the Children

Overleaf, right A doctor examines Hnin Hnin on Middle Island, Myanmar. Save the Children doctors on the island work in static and mobile clinics and visit remote villages by motorcycle or boat

Colin Crowley / Save the Children

Saving Lives in Emergencies

During 2008, Save the Children raised more than US\$100 million for emergency assistance, allowing us to reach more than 3 million children and families caught up in emergencies

IN 2008, SAVE the Children supported families affected by emergencies in more than 40 countries. Children caught up in natural disasters or armed conflict are particularly vulnerable to physical injury and psychological trauma, poor health, poverty and exploitation. Influencing and delivering improvements to these children's lives is one of our global priorities.

Much of our emergency work takes place before a crisis, and our extensive preparations and rapid response have helped save thousands of lives. In 12 disaster-prone countries, we have implemented programmes that involve communities, including children, to reduce disaster risk. In Thailand, children from 60 communities have identified vulnerabilities in their local area to influence disaster preparedness. Child-led disaster risk reduction is being integrated into school curricula in Indonesia, Sri Lanka and Thailand.

Our long-standing presence in many vulnerable countries, along with our emergency standby funds, mean that we can respond quickly to situations – even those that don't receive

much media coverage or financial support. In 2008, for example, we funded essential items for families affected by the cyclone in Honduras, conflict in Georgia and flooding in Brazil, Colombia, Romania, Sri Lanka and Vietnam.

Save the Children is a pioneer in child protection and education in emergencies, and our materials guide the work of other agencies in this important field. Following the devastating earthquake in China, we immediately began setting up child-friendly spaces where children were safe to play, learn and recover from their experiences. When flooding affected Bihar and Orissa in India, we set up non-formal education for 20,000 children in temporary shelters. We are world leaders in reuniting families separated in emergencies. In the Democratic Republic of Congo we reunited 237 former child soldiers with their families.

Save the Children remains in disaster zones for the long term. We continue to support communities in Bangladesh affected by Cyclone Sidr in 2007, for example, and provide ongoing support to Iraqis who have been forced into neighbouring countries because of the war.

Our focus in ongoing emergency operations is strengthening infrastructures and local capacity to foster sustainable recovery. Following multiple hurricanes in impoverished Haiti, for example, we are running cash transfer programmes so that families can buy livestock or set up small businesses. We work with local governments and communities to support education so that today's children are equipped to be tomorrow's family providers and community leaders.

Despite the challenges of working in acute emergencies, we aim to be fully accountable to our beneficiaries. We have signed up to several international best practice measures and are committed to strengthening our accountability systems.

We encourage others to improve policy, practice and funding for children affected by emergencies. In the USA, we lobbied state governments to develop contingency plans for hurricanes and helped persuade Congress to create the National Commission on Children and Disasters. On a global level, we are persistent advocates for child protection in emergencies.





Across the world, Save the Children continues to deliver essential services in the face of daunting challenges. Though we temporarily suspended some of our operations in Zimbabwe due to a government ban on aid agencies, we are now tackling poor health and nutrition in the country. We have been a presence in Gaza for more than 30 years, and reached more than 200,000 children with life-saving supplies during the conflict in late 2008.

Our largest emergency operation last year was in Myanmar. Cyclone Nargis affected 2.4 million people in the delta region, destroying agriculture and fishing industries along with homes and schools. Through our preparedness and coordinated action, we were able to reach a quarter of all affected children.

Save the Children has been based in Myanmar for 13 years, and had a pre-cyclone staff of over 500. This meant we were able to respond quickly and effectively when the cyclone hit, reaching 35,000 people in 48 hours with food and basic necessities, such as water purification tablets, rehydration salts and tarpaulins.

Save the Children organisations from around the world contributed to our US\$52 million Myanmar relief and recovery programme, which enabled us to triple the number of staff on the ground. In the first six months alone, the programme helped more than half a million people by providing sanitation, healthcare, education, child-friendly spaces, livelihoods and tracing separated family members.

Although more than half the region's schools were destroyed, Save the Children has helped build over 400 temporary schools and assisted a return to school for almost 145,000 children. We also pioneered a feeding programme for babies separated from their mothers.

Save the Children also played a leading role in the international response to the disaster. With UNICEF, we coordinated the child protection work of a number of humanitarian organisations, supporting community-based protection networks and strengthening the government's social welfare system.

“Our presence in Myanmar before the cyclone meant we could provide immediate support to affected communities. Straight away we distributed food, plastic sheeting, water purification tablets and kitchen equipment”

Andrew Kirkwood

Save the Children Country Director,
Myanmar

Shakila, 10, Bangladesh

When Cyclone Sidr struck in 2007, Save the Children was able to save thousands of lives by combining disaster risk reduction activities, rapid response and preparation for the future.

Within 24 hours we started distributing 50,000 kits containing blankets, water purification equipment and cups. More kits are ready, in case disaster strikes Bangladesh again.

Schools and communities are encouraged to join in cyclone drills conducted by the Cyclone Preparedness Programme supported by Save the Children. Information shared with children reaches other members of their community. The children are taught the meaning of different sea signals, which can save many lives.

Shakila joined in one of these drills: "I am proud to have taken part and I had fun while it was going on. But at the same time, the message it gives is very sad. It has taught us what to do and we can inform other people about it. It has made people learn how to survive. If Sidr comes again we are prepared."

Louise Dyring / Save the Children

The Difference for Children

In Bihar and Orissa states in India, we fed 1,200 families a day when severe flooding affected poor areas

In the USA, we distributed 400 cribs and over 2,000 children's books to a San Antonio shelter following Hurricane Ike

In Gaza, we distributed 1,500 hygiene and educational kits to children at risk, prior to the December conflict

In Ethiopia, we are providing life-saving nutritional support to over 1 million children and have established programmes to help parents earn food and money to provide for their families

We provided 250 children with school kits after a large rock slide in Cairo, Egypt





Promoting Health

Every year, almost 10 million children die before they reach their fifth birthday – mostly from preventable or treatable causes. We cannot and will not allow this to continue

ALMOST ALL OF these deaths occur in the world's poorest countries. This is where we are concentrating our efforts in a new international campaign to save children's lives. We have a 90-year track record in improving children's health. Today, we are strengthening community health services and tackling poverty and hunger, which are underlying causes of child deaths. We are also making a massive difference by raising awareness of health issues among world leaders, the media and individuals.

Most deaths among young children arise from birth complications, pneumonia, diarrhoea, malaria and measles. Measures that are often taken for granted in wealthy countries – such as vaccines, antibiotics and oral rehydration therapy – can save millions of lives each year for relatively little cost. In the Democratic Republic of Congo, for instance, we have immunised thousands of children against measles.

Children are particularly vulnerable in the first few weeks of life. Our Saving Newborn Lives programme has helped more

than 20 million women and babies since 2000. For example, training community health workers to help women remain healthy during pregnancy, assist during childbirth and encourage breastfeeding can have a dramatic impact on babies' survival. In Pakistan, we have shown that simple measures in the home can reduce infant deaths by 15 per cent. We are also working with the government to develop a national maternal, newborn and child health strategy.

Last year we involved people around the world in our campaigning work. In Canada, Germany, the Republic of Korea, Switzerland, USA and the UK, our supporters knitted caps to help newborn babies in developing countries stay warm. In the UK alone, supporters knitted more than 650,000 caps and urged Prime Minister Gordon Brown to prioritise saving children's lives. In Afghanistan, campaigning by 11,000 supporters led to a meeting with the Ministry of Health to discuss child mortality.

During 2008 we continued to put child survival and health on the international policy agenda, notably at the G8 meeting in Japan and a high-level UN Summit in New York. We continued

Opposite In Sierra Leone, Kadiatu's baby Kadija wears a knitted cap that keeps her warm and could help save her life

Anna Kari / Save the Children

Overleaf, left Mehedi, 7, drinks from a water tank built under Save the Children's WASH programme in Bangladesh

Jeff Holt / Save the Children

Overleaf, right We support Irene Malachi, who has HIV-positive status, in educating the people of Vanuatu about HIV and AIDS

Save the Children

“I've seen the suffering of mothers who've lost their beloved children. This shouldn't be happening. Newborn and child survival is a priority for me as a parent. It's a priority for me as someone who comes from the heart of Africa. It's important for all of us to come together, whether we're individuals, communities or governments”

El Khidir Daloum

Save the Children Regional Director,
Latin America and the Caribbean,
Middle East and South East Europe



to share our expertise to help aid agencies and governments understand and respond to the challenges faced by children. Since 2000 we have published an annual *State of the World's Mothers* report, comparing the health services available to children in developing countries. In 2008, we published the first Child Development Index, monitoring children's health and well-being in 137 countries – a vital tool for policy makers.

Millions of poor families do not get basic healthcare because it is unavailable, too far away or too expensive. We believe that community-based health workers are fundamental to child health and survival by promoting family health, hygiene and nutrition, and making sure that parents get help when their children are ill.

In 40 countries, Save the Children's community-based health and nutrition programmes ensure that families have access to effective healthcare, saving hundreds of thousands of young lives. With support from AusAID, we trained village health workers and nurses and established 205 aid posts in Vanuatu, reaching 65,000 people.

We also work in partnership with national health ministries and local organisations to deliver health services throughout the developing world. Since 2005, we have assisted the government in Sierra Leone to rebuild its health system after years of fighting and destruction. In Armenia, we trained 300 members of Health Action Groups from 42 rural communities to expand their planning, budgeting and fundraising capacities.

HIV and AIDS continue to have a profound effect on the health and well-being of millions of children. Save the Children is persuading global funders of AIDS initiatives to invest more in preventing mother-to-child transmission of HIV and treating infected children – two crucial measures to increase child survival. We are also continuing to operate our health education, reproductive healthcare and support programmes to reduce the spread of HIV and lessen its impact on vulnerable children.

We involve those who are living with HIV in our prevention and advocacy work, to increase our effectiveness and minimise stigma. Some of our supporters marched in Dakar, Senegal to draw attention to the AIDS pandemic and urge Western donors

to fulfil funding pledges. With our support, 220 adolescents in Brazil monitored local government HIV policies.

We are using innovative approaches to raise awareness and funding to support our health programmes. Our website, This Is Kroo Bay (www.savethechildren.org.uk/kroobay), focuses on the inhabitants of a slum in Freetown, Sierra Leone, and how we help them address the problems they face. Through video updates and a message board, site users can make connections with Kroo Bay residents. The site won a Web Marketing Association award for Outstanding Achievement in Web Development.

Quang*, 7, and his mother Hoa*, Hai Pong City, Vietnam

Quang and Hoa are HIV-positive. Through a local volunteer network, Save the Children supports them with food, antiretroviral therapy, transport costs to attend health checks and psychosocial support. Hoa takes good care of Quang's health and has enrolled him in school.

Quang: "I like going to school. I like drawing people very much. I like playing with my cousin, Son."

Hoa: "My husband died four years ago. I thought it was because of a drug overdose. But then my son got very ill. He was so thin and small that I took him to the hospital. The doctor asked me and my son to have an HIV test.

I had to write applications to many schools until Thanh, the project volunteer, helped us. There is a lot of stigma and discrimination. I haven't told anyone around here that I am infected, they only know that my son is. When my son goes out to play, neighbours don't want their children to play with him."

Joanne Offer / Save the Children

*Names changed to protect their identity

The Difference for Children

In Nicaragua, we provided potentially life-saving vitamin A supplements to more than 270,000 babies and young children

In a single day in Pakistan, we taught 724 children to wash their hands properly – helping to safeguard them from diarrhoea and pneumonia

In Rajasthan, India, we established 13 centres where children receive nutritious food and mothers can access healthcare advice

In Myanmar, we distributed thousands of mosquito nets after the 2008 cyclone to help prevent the spread of malaria

In Vietnam, our HIV prevention, education, care and support work reached more than 87,000 children in 2008



Where We Work

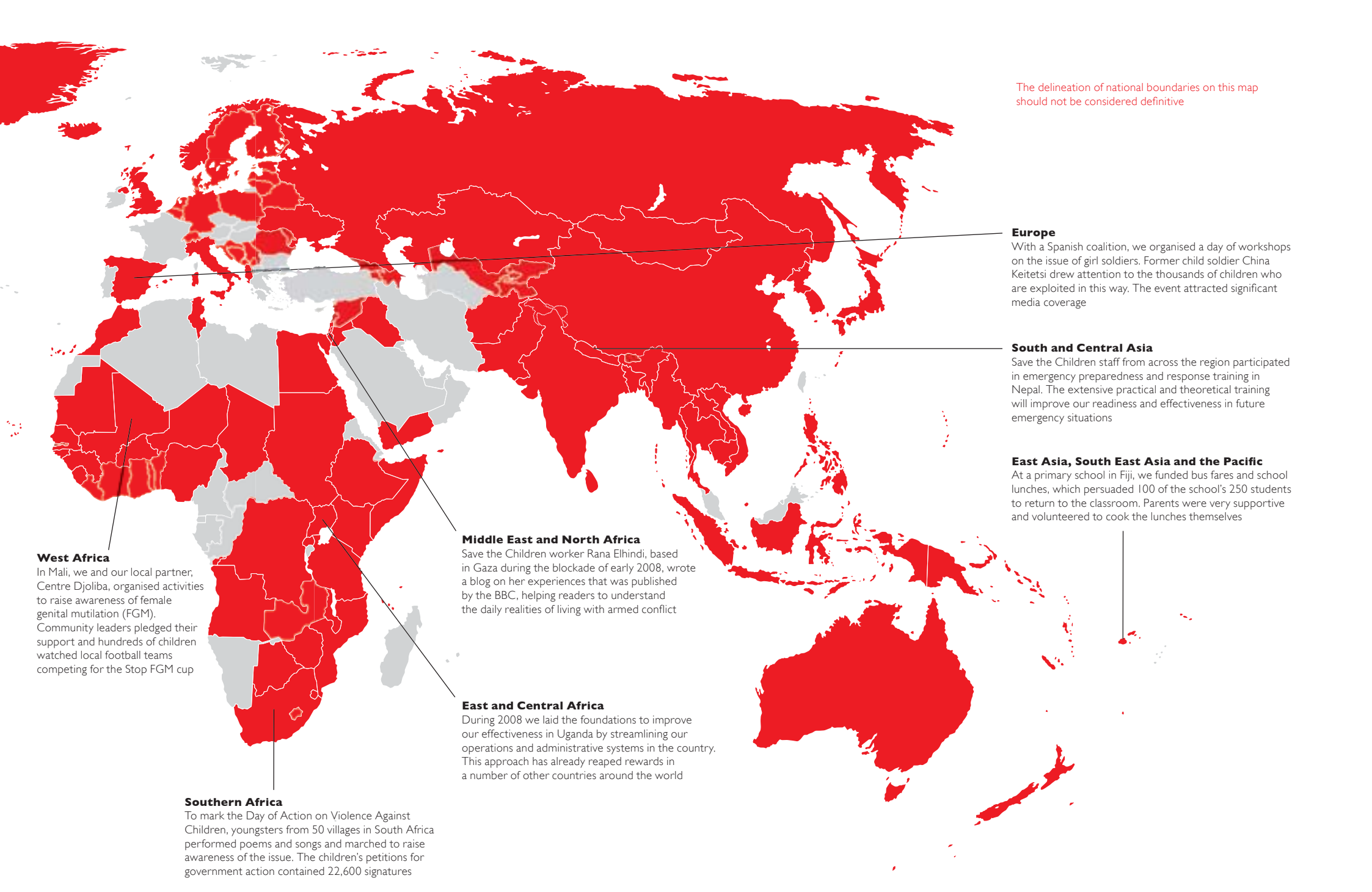
Save the Children works in more than 120 countries to make a positive difference in children's lives. Our operations vary from place to place and over time, depending on children's needs. Here are some examples of our work

North America

We are driving preparations and frameworks for responding to hurricanes and other natural disasters in the USA. Mark Shriver, our vice president for US programmes, chairs the US government's National Commission on Children in Disasters, which he helped to establish

Latin America and the Caribbean

We organised our first Latin American Film Festival for children and young people in 2008. The festival theme, What I See, gave children aged 6–17 the opportunity to create their own short films. These films covered themes including children's rights, family and the environment



The delineation of national boundaries on this map should not be considered definitive

West Africa

In Mali, we and our local partner, Centre Djoliba, organised activities to raise awareness of female genital mutilation (FGM). Community leaders pledged their support and hundreds of children watched local football teams competing for the Stop FGM cup

Southern Africa

To mark the Day of Action on Violence Against Children, youngsters from 50 villages in South Africa performed poems and songs and marched to raise awareness of the issue. The children's petitions for government action contained 22,600 signatures

Middle East and North Africa

Save the Children worker Rana Elhindi, based in Gaza during the blockade of early 2008, wrote a blog on her experiences that was published by the BBC, helping readers to understand the daily realities of living with armed conflict

East and Central Africa

During 2008 we laid the foundations to improve our effectiveness in Uganda by streamlining our operations and administrative systems in the country. This approach has already reaped rewards in a number of other countries around the world

Europe

With a Spanish coalition, we organised a day of workshops on the issue of girl soldiers. Former child soldier China Keitetsi drew attention to the thousands of children who are exploited in this way. The event attracted significant media coverage

South and Central Asia

Save the Children staff from across the region participated in emergency preparedness and response training in Nepal. The extensive practical and theoretical training will improve our readiness and effectiveness in future emergency situations

East Asia, South East Asia and the Pacific

At a primary school in Fiji, we funded bus fares and school lunches, which persuaded 100 of the school's 250 students to return to the classroom. Parents were very supportive and volunteered to cook the lunches themselves



Opposite At Tulla Health Centre in southern Ethiopia, 1-year-old Thomas has his arm circumference measured to check for symptoms of acute malnutrition
Save the Children

Overleaf, left Tigabu, 2, eats some Plumpynut, a high-energy food for severely malnourished children in a Save the Children stabilisation centre in southern Ethiopia
Colin Crowley / Save the Children

Overleaf, right Tinashi, 14, and his parents tend to their newly planted maize seed. One-third of the children in Zimbabwe are chronically malnourished
Rachel Dwyer / Save the Children

Reducing Child Hunger

Rising food and fuel costs and global financial turmoil mean that more and more children are experiencing extreme poverty and inadequate nutrition. We are tackling the biggest world hunger crisis in 20 years

AN ESTIMATED 178 million children under the age of five are chronically malnourished, almost all of them in impoverished communities in the developing world. In addition to short-term health problems and even starvation, childhood malnutrition can lead to physical stunting, weakened immune systems and cognitive problems that cause life-long difficulties. Poor families struggling to feed themselves may withdraw children from school to save money or so they can send their children to work. Those who can barely afford to eat cannot pay for healthcare. Economic pressures can also force families to migrate or separate, causing children psychological trauma.

Save the Children knows that it will take a lot more than food to solve these problems. Eradicating extreme poverty and helping communities prepare for drought, crop failure or economic instability requires leadership and policy changes at global and national levels. Our goal is to ensure sustainable food security for poor families. Along with having a reliable food

supply, this means good health and nutrition to ensure that children grow and develop to their full potential. To achieve this, families need access to school, health services and resilient sources of income so they can continue to support themselves, even during hard times.

We are prioritising our nutrition and livelihoods programmes in 22 countries. In the short term, we deliver emergency food or cash grants to save children's lives. In Bangladesh, where more than 1 million people are recovering from Cyclone Sidr, we are helping 25,000 families recover lost livelihoods. Cash invested in small businesses, or cash-for-work schemes that encourage community members to rebuild local infrastructures, are tools we use to help people help themselves in the long term.

We also work with governments and donors to prevent children from going hungry, and to prompt rapid and effective responses to crises. In Angola, Ethiopia, Indonesia, Sierra Leone and South East Europe, we have improved local capacity to analyse budgets and lobby for greater government expenditure for children.

Save the Children is taking a leading role in tackling global hunger by advocating for policies that help households feed their children. For example, our lobbying helped to shift the 2008–2011 World Food Programme strategy from the delivery of food aid to broader food assistance, including cash grants and other safety nets. We are successfully influencing both the European Commission and the UK government to develop nutrition strategies. We are also a member of the Modernizing Foreign Assistance Network, a coalition working to reform US foreign aid structures to support food security.



Confronting the Ethiopian food crisis

Ethiopia is experiencing its most serious food crisis since the 1970s. Several years of poor rains and rising food prices have caused acute poverty and food shortages for millions of people. This has forced families to take desperate measures, such as eating fewer meals, migrating in search of food or support, or selling the livestock they rely upon for food and income.

In June 2008, Save the Children appealed for US\$20 million to address the immediate needs of 325,000 children in six of the country's worst-affected regions. Our response to this crisis encompasses emergency food and healthcare initiatives alongside education, child protection and livelihood support for families and communities. Our operations in Ethiopia are large in scale, involving a team of 800 staff and volunteers.

We have set up community-based therapeutic feeding centres to benefit 48,000 acutely malnourished children. Our supplementary feeding programmes also support pregnant and breastfeeding mothers, to help meet the nutritional needs of their babies. In November alone we distributed food to more than 4 million people in Ethiopia.

Some 250,000 children are benefiting from our initiatives to support family livelihoods. These include distributing emergency cash, delivering veterinary aid and animal feed to help families keep their animals alive, and setting up work schemes so that parents can earn food and money. The Ethiopian government is also rising to the challenge by increasing the 'wage rate' of its programme that provides cash or food in return for work.

To reduce the incidence of disease among vulnerable children, we are implementing emergency health, water and sanitation interventions to reach 158,000 children. At the same time, we are supporting education by providing school materials and safe play areas for at least 25,300 children. This will help children to learn, develop and overcome trauma – and to enjoy being children. We are also working to minimise child labour, exploitation and separation from families, to protect children from heightened risks in emergency situations.

Perhaps most importantly, we are equipping Ethiopian communities to prepare for and respond to future emergencies, by providing technical training and medical supplies.

“The link between children and animals is, simply, milk. Without healthy animals that provide milk, our children cannot live. Without adequate land and water, the animals cannot live. There is a direct and positive link between them. You cannot separate them from each other”

Ethiopian pastoralist

Alex, 4, Quiché, Guatemala

Alex lives with his parents and four siblings. Through the support of Save the Children, the family has chickens, goats and a kitchen garden. Alex's mother has started selling household goods to their neighbours. His father, Miguel, has become a volunteer farmer leader, promoting low-cost and environmentally friendly agricultural practices to the local community under a Save the Children programme funded by USAID.

Miguel: "I didn't know anything about how to farm. I just did what I was taught by my father, who was taught by his father. Save the Children showed me how to grow my corn better. My land makes more corn now so I don't have to buy corn at the market any more.

"The project helps me to feed my family better. My children get fresh milk from the goat every day. Alex, my third son, used to be very skinny and got sick a lot, but now he is healthier."

Alejandro Calí / Save the Children



The Difference for Children

In Zimbabwe, we delivered food aid to 140,000 of the country's poorest people

In Armenia, our five-year-old Community Self-Help Fund has provided 66 grants to communities to improve their local infrastructure

In Guatemala, we offer care to pregnant women, economic opportunities for parents, and education for the next generation of parents

In the Maradi region of Niger, we have evaluated the effectiveness of our cash transfers to 1,500 poor households

In Tajikistan, we were the first nongovernmental organisation to assess food security during the hard winter of 2008, prompting action that saved lives

Protecting Children

Save the Children is working to prevent and respond to all forms of abuse, neglect, exploitation and violence against children around the world

SAVE THE CHILDREN works with communities, governments, international authorities and children themselves to stop violations of children's rights. We tackle the abuse and exploitation of minors through child labour, trafficking, sexual abuse, the use of girls and boys by armed groups and physical or humiliating punishment at home, in schools or institutions.

We adopt preventive measures by advocating for education and awareness about child rights and the effects of harmful practices. For example, we promote gender equality in schools and communities to reduce sexual and domestic violence. In 2008, Save the Children helped develop a number of policies and frameworks to protect children, including national child protection policies in Colombia, India, Mongolia, Rwanda and South East European countries. Another aspect of our child protection work is helping communities acquire the knowledge and skills to safeguard their youngest members. We currently support more than 1,000 community-based child protection groups in about 30 countries.

Save the Children supports campaigns to end corporal punishment and all other forms of humiliating punishment in a number of countries. We carry out parenting training and positive (non-violent) discipline training for teachers. In 2008, our work led to draft legislation in Lesotho and Swaziland outlawing corporal punishment as a judicial sentence. We supported a Costa Rican organisation, Paniamor, in its Educate without Hitting campaign. As a result, Costa Rica became the third country in Latin America to prohibit corporal punishment in all settings. The African Committee on the Rights and Welfare of the Child and the Council of Europe have also committed to urging all African and European governments to prohibit corporal punishment.

Our work encompasses child protection in both everyday life and complex international challenges. In Colombia, where some children are vulnerable to being kidnapped or recruited into armed forces, 210,000 children have been trained to avoid risks. At the international level, Save the Children is a prominent member of the Child Protection Working Group (child

Opposite The theme of our 2008 Ibero-American photography competition, 'We want to be treated well!', drew attention to the UN Convention on the Rights of the Child, which lies at the heart of all our work. This image from Brazil took third place
Márcio Vasconcelos / Save the Children

Overleaf, left A Save the Children staff member calms a young boy who became separated from his parents while fleeing from fighting in Kibati, Democratic Republic of Congo
Benedicte Kurzen / Save the Children

Overleaf, right Our child-friendly spaces provide safe areas for vulnerable children, giving them the opportunity to play, learn and develop
Colin Crowley / Save the Children

protection subcluster), exchanging expertise and ideas with a number of other humanitarian agencies. We also consistently urge UN Security Council members to improve safeguards for children in conflict situations.

Increasingly, we are holding ourselves accountable to children and their families. In Côte d'Ivoire, for example, we have been measuring our success in reintegrating girls formerly associated with armed groups back into society. We do this through interviews with the girls themselves and observation by the community educators who work with them. In addition, external evaluation of the work of our Geneva advocacy office concluded that we are the main child rights organisation in Geneva, where the UN Committee on the Rights of the Child is based.





Supporting the most vulnerable

We are focusing many of our child protection resources on the most vulnerable children, who are often the hardest to reach and support. Save the Children is developing an understanding of the needs of children on the move, including those who are trafficked, unaccompanied or kidnapped, living and working on the streets, refugees, asylum seekers and nomads. On the Italian island of Lampedusa, we monitored the treatment of unaccompanied minors, mainly from the Middle East and Africa. We made recommendations on providing these children with appropriate care and protection.

Around 500,000 children in Indonesia live in children's homes. Our research showed that most of these children have families that could care for them if they received support or financial help. We are now working with the Indonesian government to reduce the number of children in institutions, and to improve their care. During 2008, we also influenced the drafting of new UN guidelines on the appropriate care and protection of children without parents, and established the first national network of fostering associations in Bosnia and Herzegovina.

To help address the needs of the millions of children who work, we held a series of meetings with UN member states during 2008 and organised a seminar at UN Headquarters in New York. We focused on the need to develop national action plans to address child labour and drew attention to the role that education can play in reducing the problem. We also successfully lobbied the UN for the appointment of a Representative of the Secretary-General on Violence Against Children.

Save the Children's child protection work is adapting to new challenges, such as online child exploitation. For five years, as part of the worldwide INHOPE network, we have run a hotline so that internet users can report illegal content. In Nepal, we help to run a Stay Safe Online campaign for children, and in Central and South America we support a network that involves youth organisations in promoting online safety. We also address this issue by working with international coalitions. In 2008, for example, we contributed to the World Congress Against Sexual Exploitation of Children and Adolescents to prevent exploitation and to support young victims.

We involve children and young people in many consultations, evaluations of child protection systems and in child rights campaigns. In Nigeria, children contributed to the new National Plan on Orphans and Vulnerable Children. In October, children in 30 countries organised and joined in events to mark the Day of Action on Violence Against Children. In Yemen, refugees, children with disabilities and those living and working on the streets sent a clear message to the government that violence against children is unacceptable. In the Philippines, a noise barrage, marches and a two-day festival drew attention to the negative impact of corporal punishment.

Nasser, 10, Sudan

Before the Sudanese government restricted our activities in northern Sudan in early 2009, we provided support each month to 500,000 displaced people in West Darfur, including Nasser.

At a child support centre in Ardamata camp, children play with toys made by hand from local materials, mainly by the children themselves. A member of Save the Children's child protection team, local artist Abdelmanim, encourages children to express themselves through creativity and play.

Nasser goes to school and attends the child support centre in the afternoons and during holidays. "If we start making the toys at ten in the morning, we can be painting them by 12," he explains. Nasser has made several buildings out of clay: "The best part is being able to play with them. You make the toys, then you can play with them."

Activities at the child support centre include basic literacy and numeracy, team games, board games, crafts, dancing and singing to help children unwind and learn new skills.

Hamid, 9, and his brother Adam, 10, play pool with balls they have made at Ardamata camp [Jenny Matthews / Save the Children](#)



The Difference for Children

In Lesotho, we host a free national helpline, which nearly 500 children called in the first two months

In Ethiopia, we helped establish child-friendly protection systems by working with communities, local partners, legislative bodies and the police

Globally, we are a leading force in the Child Protection Working Group and recently trained other members in capacity-building

In West, East and Central Africa, we trained peacekeeping forces, police and civilian staff in child rights and protection

In Mexico, more than 107,000 children and young people turned out for activities geared to preventing violence and child labour



Corporate Partnerships

We invest time and resources in partnering with the corporate sector to deliver change for millions of children

Our vision of partnership

Save the Children's partners represent many business sectors, but they share our commitment to children as well as our ambition to work on a global scale. The best relationships are those where Save the Children and the corporate partner benefit equally. We strive for innovative cooperation, together developing tailored solutions that result in lasting impact for children, their families and communities.

Our partnerships come in many forms. Some companies choose to fund our work through philanthropic giving. Others involve employees – both in raising funds and supporting programmes on the ground. Our brand has the power to attract and engage our partners' customers, through cause-related marketing campaigns, for example. In-kind contributions and donations of organisational expertise, including logistics or technical services, are other ways to lend support.

We set the highest standards in managing our partnerships. We encourage prospective partners to conduct independent strategic assessments of Save the Children, and we take time to understand our partner's business needs.

Accountability is at the heart of what we do. For every partnership, we jointly agree on indicators of success and report promptly on progress, in a way that reflects our high standards and suits the needs of our partners. Save the Children also dedicates a team of people, at the highest levels, to every global corporate partnership. Our international relationships are coordinated; this makes working with us simple, even on a global scale.

This is an exciting time to partner with Save the Children. The case studies that follow demonstrate how corporate partnerships helped to deliver dramatic change for children in 2008. New partnerships – such as the recently announced US\$5.9 million partnership with Bulgari – will continue to enable Save the Children to reach many more children in 2009 and beyond. Our aim is to increase the number and scale of such relationships for the benefit of millions more children worldwide.

Above Children at a primary school in Nias Island, Indonesia, where Save the Children trains local teachers. Corporate partners including Transfield Services have supported our rebuilding efforts following the South Asian tsunami
Andrew Caballero-Reynolds / Save the Children

Opposite, left Kathrin Wieland, CEO of Save the Children Germany, meets students at a Berlin school on World Kids Colouring Day
Staedtler

Opposite, right Some of the 150 KPMG staff who participated in a community day in Ho Chi Minh City, Vietnam
Andy Caldwell, Impact International



Boston Consulting Group (BCG) is a major pro bono partner for Save the Children. Our relationship, in place for almost 20 years, enables consultants to dedicate their time and expertise to work with us on a number of global and national projects. A successful annual secondment programme is in place, focusing on change management and financial analysis.

As part of Save the Children's global strategy to strengthen our presence in key countries, BCG personnel work on unifying Save the Children operations and creating appropriate monitoring and reporting frameworks. Our partnership allows the BCG team to apply skills normally associated with business consultancy to a different goal – improving the way we create change for children. In 2008, BCG consultants also provided invaluable analysis and support in the process of determining our strategic direction for 2010–2015.

KPMG is developing a long-term relationship with Save the Children. In 2008, KPMG graduate recruits worked with us in Romania to provide a safe and engaging play area for children

in a 'second chance school'. Senior KPMG staff from around the world used their business skills to support local projects as part of a global development programme.

In May 2008, following the destruction of Cyclone Nargis in Myanmar, KPMG organised a global appeal to raise funds and donated US\$100,000 towards our community rehabilitation programme.

Over the past 15 years, our relationship with **IKEA** has blossomed into one of our most significant and ground-breaking global partnerships. IKEA's strong commitment to corporate social responsibility and community involvement is demonstrated by the IKEA Social Initiative. Together, we are helping to realise children's rights to a healthy and secure childhood and to a quality education. By listening to and learning from children, we develop sustainable solutions to problems affecting children around the world, bringing improvements to their lives and empowering their communities – both in emergency situations and long-term projects.

A key aspect of our partnership is an annual campaign, with a donation of one euro (US\$1.50) for every soft toy sold by IKEA in the two months before Christmas. The One Euro is a Fortune campaign benefits 40 Save the Children programmes in 20 countries. In 2008 alone, it generated over US\$8 million globally.

During 2008, law firm **Baker & McKenzie** provided invaluable help with our ongoing work to protect the Save the Children logo and brand around the world. A long-term partner of Save the Children, the firm provided pro bono legal advice on trademarking and other areas.

The partnership between **Staedtler** and Save the Children began in 2007, when World Kids' Colouring Day was initiated. Every year on 6 May, children are invited to colour and sell paintings to their families and friends. Among other things, Staedtler provides resources and handouts for teachers and colouring books for children to use in school. The proceeds benefit our Rewrite the Future programmes in Colombia.



Our relationship with **Transfield Services** represents a deep engagement between two organisations committed to sustainable communities. We joined forces in 2005, when Transfield Services donated more than US\$136,000 for rebuilding efforts following the South Asian tsunami. As one of our major partners, Transfield Services is involved in a wide range of activities, including emergency appeals and events sponsorship, as well as contributing to our programmes financially and through volunteering.

GS Home Shopping has worked with us in support of child survival and health since 2005. In 2008, the company contributed US\$200,000 for medical treatment of rare diseases in children from low-income families. They actively promoted our Knit One, Save One campaign via their TV channel, online retail channels and stores, and donated US\$180,000. Thanks to this campaign, Save the Children received 80,500 knitted caps for newborns, secured 12,000 new donors and a pledge of US\$1 million in the Republic of Korea to improve infant survival rates in Mali.

Project Malawi, promoted and founded by **Intesa Sanpaolo** and **Fondazione Cariplo**, is an ambitious development programme targeting AIDS in Malawi. By increasing access to early childhood development services, and strengthening psychosocial support for children affected by HIV and AIDS, the programme is giving children a chance to develop their potential. During its first three-year phase in Blantyre district, Project Malawi provided more than US\$1.3 million to support these efforts. The second phase began in October 2008, with a pledge of US\$1.12 million.

Save the Children and **Novo Nordisk** signed a four-year agreement in 2006 supporting our Rewrite the Future campaign by building schools in Angola, Cambodia and Sierra Leone. An inspiring video showing results on the ground is used to inform and engage employees in a new and interesting way.

T.J. Maxx and its customers have supported Save the Children since 1984, raising more than US\$13 million through the retailer's

Above, left GS Home Shopping launches the Knit a Cap campaign in Korea, with expectant mothers
Save the Children

Above, right T.J. Maxx raises funds for Save the Children in many ways, including via its popular Happy Hearts in-store promotion
Susan Warner / Save the Children

Opposite, left The inauguration of the new water point in Hansha village, southern Ethiopia, supported by Nokia and the Nokia Siemens Network
Susanna Tan / Save the Children

Opposite, right Children around the world, like 7-year-old Marzia in Bamyar province, Afghanistan, benefit from our programmes and partnerships with companies such as TripAdvisor
Jeff Holt / Save the Children



Happy Hearts at-register promotion, gift-in-kind donations and sponsorship of almost 1,000 children in the USA. Through its UK operation, in conjunction with Comic Relief, **T.K. Maxx** helps make quality education a reality for 7,500 children in Uganda.

In 2008, an onboard campaign was launched to mark 10 years of sponsorship relations between Save the Children and **SAS Scandinavian Airlines**. Between August and October, all SAS flights out of Denmark carried in-seat folders to collect currency and credit card donations from passengers. Promoted by onboard staff and internally within SAS, the campaign resulted in high employee involvement, a US\$20,000 contribution and increased awareness of our work and partnership.

We were invited by **TripAdvisor** to take part in their More than Footprints philanthropic initiative in 2008. This innovative scheme, promoted through social networking sites, allowed internet users to decide how to allocate US\$1 million between Save the Children and four other charities. This interactive

initiative gave TripAdvisor site users – travellers – an opportunity to give something back to the places they visit. Each charity partner received a proportion of the donation corresponding to the percentage of votes they attracted. Save the Children came in second, and received US\$347,000, based on 34.7% of the 1 million votes cast.

Reckitt Benckiser, a major partner since 2003, is supporting child survival programmes for children under five in Angola and Tanzania. Their outstanding Save 100,000 Lives campaign was launched in the UK in 2006 with a target of US\$1.6 million (subsequently increased to US\$2.4 million and reached in December 2008). Our partnership continues to grow. Reckitt Benckiser aims to raise a further US\$5.5 million over the next five years. Save the Children also benefits from generous annual contributions of US\$150,000 towards our Children's Emergency Fund. In many other countries, Reckitt Benckiser sponsors our work through donations, staff fundraising, corporate and sponsored challenge events, and cause-related marketing.

Nokia and the **Nokia Siemens Network (NSN)** are working with us to respond to drought in southern Ethiopia. The project, co-funded by Finland's Ministry for Foreign Affairs, the Ethiopian government and Save the Children, is proof that multi-sector alliances can be successful, even in demanding emergency situations. The initiative, which is bringing sustainable solutions to 70,000 people, involves six community-managed water points, health and hygiene instruction, and promoting children's rights and educational opportunities.

Nordic insurance company **If** supports Private Property, a national campaign highlighting the dangers young people face in the digital age. As daily internet users who frequently publish personal photos, videos and data, children are exposing themselves to serious risk. The project aims to change attitudes and behaviour by educating pupils, teachers and parents. If also supports Save the Children through cause-related marketing, including matching the charity contributions of clients who take out If child insurance.

Funding and Governance

We maximise the benefits to children by managing our resources responsibly and effectively

SAVE THE CHILDREN receives income from a wide variety of sources, including individuals, foundations, governments and companies. These valuable contributions make it possible for us to secure positive change for children the world over.

We are accountable to children, and to our supporters, to make the best use of these resources. We spend as much money as possible on programmes that benefit children directly, immediately and over the long term. Most of these programmes are based in the world's poorest countries, where millions of children struggle to survive and thrive. Save the Children organisations also operate domestic programmes to meet the needs of children in their own country.

We are committed to managing our funds responsibly and to keep administrative costs as low as possible. Save the Children organisations are working together to align our financial processes, planning and reporting so we can achieve more for children.

This review gives an overview of the work of Save the Children, a global federation of 27 national organisations (24 full members and three associates), who are members of the International Save the Children Alliance. The International Save the Children Alliance coordinates, supports and promotes the work of Save the Children. The Alliance is governed by a Board comprising ten nominees and elected representatives – the executive heads of seven Save the Children members as well as independent directors.

International Save the Children Alliance Secretary General

Charlotte Petri Gornitzka (from March 2008)

Simon Cowell (Acting Secretary General until March 2008)

International Save the Children Alliance Board Members

Chair

Barry Clarke (until May 2008)

Peter Woicke (from May 2008)

Gabriela Alexandrescu, Romania (until May 2008)

Inger Ashing, Sweden (from September 2008)

John Bowis, New Zealand (until May 2008)

Gro Braekken, Norway

Mimi Jakobsen, Denmark (from May 2008)

Nohbo Kim, Korea (from May 2008)

Gunnar Lofberg, Sweden (Acting, March–September 2008)

Charles MacCormack, USA

Ivan Martén, Independent Director

Valerio Neri, Italy (from May 2008)

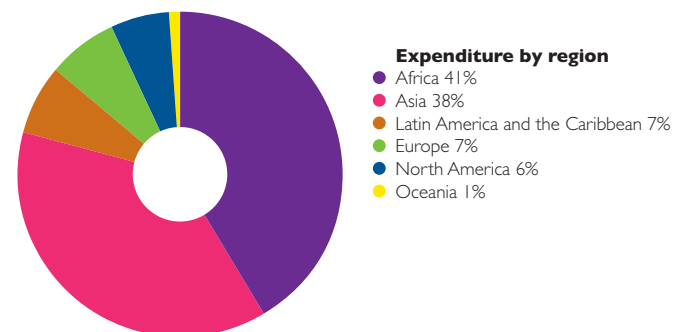
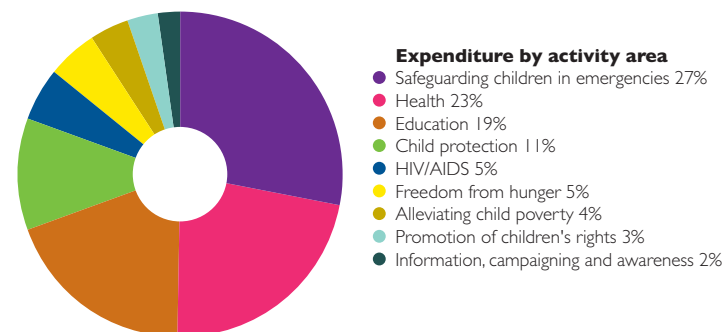
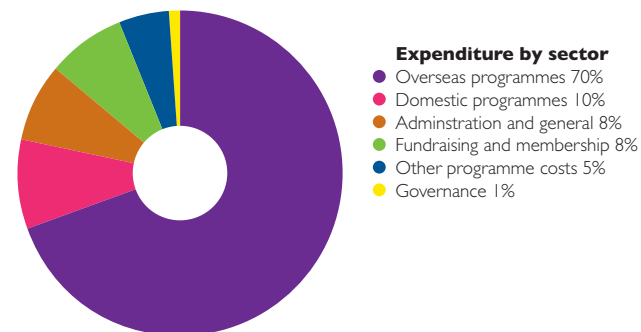
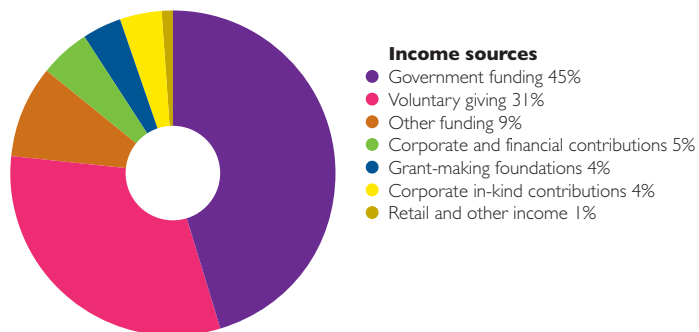
Charlotte Petri Gornitzka, Sweden (until January 2008)

Masaya Ueno, Japan (until May 2008)

Tim Warren, Independent Director

Jasmine Whitbread, UK

Organisation	Income in US\$
Australia	40,468,883
Canada	16,461,319
Denmark	38,126,224
Dominican Republic	649,570
Fiji	573,776
Finland	25,271,442
Germany	6,366,047
Guatemala	209,022
Honduras	3,038,313
Iceland*	1,302,270
India	6,304,527
Italy	29,531,052
Japan	9,515,021
Jordan	170,203
Lithuania*	422,724
Mexico	8,337,446
Netherlands	18,172,520
New Zealand	11,838,701
Norway	101,660,198
Romania	3,864,113
South Korea	17,095,350
Spain	16,916,128
Swaziland	1,943,029
Sweden	103,346,718
Switzerland	7,074,802
UK	360,810,712
USA	446,861,529
	1,276,331,639



Explanatory Notes

- Income figures are aggregated data based on Save the Children organisations' own reports. Figures shown are for the calendar year 2008 where available, or the closest 12-month period (*2007 income)
- The total income for 2008 includes transfers of US\$97 million between Save the Children organisations
- Amounts are converted from local currency to US\$ at the average exchange rate during 2008
- Income and expenditure proportions in the illustrations above have been rounded up or down to the nearest whole number. Proportions between 0 and 1% have been rounded up to 1%
- Each Save the Children organisation publishes detailed accounts in its own country. If you would like more detailed information on the financial activities of any Save the Children organisation, please get in touch with the organisation directly. Contact details can be found on page 32

Contact Us

For general enquiries, please contact the Alliance Secretariat in London. For country-specific enquiries, please contact the appropriate national organisation. Our offices in New York, Geneva, Brussels and Addis Ababa work specifically with the UN, EU and the African Union to develop measures to benefit children

International Save the Children Alliance
London Secretariat
+44 208 748 2554
www.savethechildren.net

International Save the Children Alliance
Brussels office
+32 2 512 78 51
www.savethechildren.net/brussels

International Save the Children Alliance
Geneva office
+41 22 919 2000

International Save the Children Alliance
New York office
+1 212 370 2461

International Save the Children Alliance
Addis Ababa office
+251 11 416 2642

Save the Children Australia
+61 3 9938 2000
www.savethechildren.org.au

Save the Children Canada
+1 416 221 5501
www.savethechildren.ca

Save the Children Denmark
(Red Barnet)
+45 35 365 555
www.redbarnet.dk

Save the Children Dominican Republic
+1 809 567 3351
www.savethechildrendominicana.org

Save the Children Fiji
+679 331 3178
www.savethechildren.org.fj

Save the Children Finland
(Pelastakaa Lapset – Rädda Barnen)
+358 9 4135 5400
www.pelastakaalapset.fi

Save the Children Germany
(Save the Children Deutschland)
+49 30 27 5959 790
www.savethechildren.de

Save the Children Guatemala
+502 244 250 70
www.savethechildren.org.gt

Save the Children Honduras
(Asociación Salvemos a los Niños de Honduras)
+504 231 0958 / 239 9212
www.savethechildren.net/honduras

Save the Children Iceland
(Barnaheill)
+354 553 5900
www.barnaheill.is

Save the Children India
+91 11 4229 4990
www.savethechildren.in

Save the Children Italy
(Save the Children Italia Onlus)
+39 06 480 7001
www.savethechildren.it

Save the Children Japan
+813 6859-0070
www.savechildren.or.jp

Save the Children Jordan
+962 6 567 0241

Save the Children Korea
+822 6900 4400
www.sc.or.kr

Save the Children Lithuania
(Gelbokit Vaikus)
+370 5 261 08 15
www.gelbvaik.lt

Save the Children Mexico
+52 55 5651 2920
www.savethechildrenmexico.org.mx

Save the Children Netherlands
+31 70 338 4448
www.savethechildren.nl

Save the Children New Zealand
+64 0 800 167 168
www.savethechildren.org.nz

Save the Children Norway
(Redd Barna)
+47 22 990 900
www.reddbarna.no

Save the Children Romania
(Salvati Copiii)
+40 21 316 6176 / 21 314 4050
www.salvaticopiii.ro

Save the Children Spain
(Save the Children España)
+34 91 513 0500
www.savethechildren.es

Save the Children Swaziland
+268 404 5181
www.savethechildren.net/swaziland

Save the Children Sweden
(Rädda Barnen)
+46 8 698 9000
www.rb.se

Save the Children Switzerland
(Save the Children Schweiz)
+41 44 267 7000
www.savethechildren.ch

Save the Children United Kingdom
+44 20 7012 6400
www.savethechildren.org.uk

Save the Children United States
+1 203 221 4000
www.savethechildren.org

A big thank you to the following Save the Children colleagues who contributed to this report

Rishi Agarwal
Farouq Al-Amad
Love Almquist
Rodrigo Arias
Fabienne Arminjon
Cristina Barbaglia
Eva Larsson Bellander
Rudolph von Bernuth
Gorel Bogarde
Anita Brandsma
Nouria Brikci
Jon Bugge
Misty Buswell
Fabiola Cala
Alejandro Calí
Tara Camm
Elisabetta Cammarota

Roberta Cecchetti
Thomas Chandy
Wendy Christian
Simone Clarke
Annie Cleary
Lourdes Collado
Kate Conradt
Tanya Cox
Philip Crabtree
Henrik Dahl
Louise Dyring
Rowan Earl
Tracy Geoghegan
Nicola Gledhill
Allan Gómez
Takayuki Gomyo
Clare Graham

Joe Hall
Sharyn Hanly
Casey Harrity
Kumiko Hayama
Ashley Herrreich
Mette Hilden
Jo Hills
Max Holm
Andy Jacques
Moyoun Jin
Martijn Kager
Mette Karlsen
Nick Kavannagh
Sean Keane
Jonas Keiding Lindholm
Ralph Keller
Mike Kiernan

Walter Kirste
Giusy De Loiro
Rachel Maranto
Shelley McCarten
Emilia McElvenney
Edna Mejicano
Lenny Merino
Lisette Minera
Dumsani Mnisi
Yadira Monroy
Antonio Nava
Mara Niculescu
Mali Nilsson
Elysia Nisan
Torben F Norberg
Lisa Norström
Tim Ogborn

Gabriella Olofsson
Madeline Osho Ogun
Rachel Palmer
Susan Perrier
Charlotte Petri Gornitzka
Minja Peuschel
Bianca Pezzotti Hernández
Mariano Planells
Hannah Reichardt
John Rennie
Gaby Reyes
Jessica Ridgewell
Sue Rooks
Carlotta Sami
Akshay Saxena
Andrea Sharrock
Sashi Sharin Singh

Asa Sjöberg
David Skinner
Kyeongha Song
Alberto Soteres
Ananthapriya Subramanian
Julia Szczuka
Petri Tammisto
Anna Taylor
Elin Toft
Filippo Ungaro
Chitraporn Vanaspongse
Susan Warner
Cara Wilkins
Peter Woicke

Project management & text

Lorna Fray

Editor

Sarah Tyler

Copy editor

Lois Jensen

Design

Dominic Thackray
Yumiko Tahata

Print

Peter Taylor at Printessential
Printed on paper sourced
from FSC certified forests

Map

Russell Bell

Published by the International Save the Children Alliance Charity,
a charity registered in England and Wales number 1076822.

The International Save the Children Alliance Charity is
a wholly owned subsidiary of the International Save the
Children Alliance, an NGO in General Consultative Status
with the Economic and Social Council of the United Nations

As far as possible, the information contained in this report
is correct as of June 2009. Statistics are based on latest
available figures from Save the Children programmes
or recognised international sources. Monetary figures have
been converted into US\$, using the average exchange rate
during 2008.

The names of some children have been changed to protect
their identity.

Published June 2009



**International Save the Children Alliance
Secretariat**

Second Floor

Cambridge House

100 Cambridge Grove

London W6 0LE

UK

Tel +44 (0)20 8748 2554

Fax +44 (0)20 8237 8000

info@save-children-alliance.org

savethechildren.net



Save the Children